

FAIRBANKS MORSE INC (Formerly Known As FAIRMORCO CORPORATION) OFFICERS AND DIRECTORS

Richard H. Griebel William D. Ford

David I. Margolis James T. Devaney Donald E. O'Keefe William S. Schwab Dana W. Hayward

Robert E. Whiteley

James T. Devaney William D. Ford Richard H. Griebel President
Vice President and
Secretary
Treasurer
Assistant Secretary
Assistant Secretary
Assistant Secretary
Assistant Treasurer
Assistant Secretary and
Assistant Treasurer

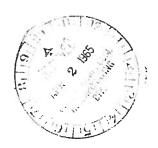
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OFFICERS AND DIRECTORS

President
Vice President and
Secretary
Treasurer
vistant Secretary
sistant Secretary
Assistant Secretary
Assistant Treasurer
Assistant Secretary and
Assistant Treasurer

Director Director Director 1290 Avenue of the Americas, New York 19, New York

1290 Avenue of the Americas, New York 19, New York 1290 Avenue of the Americas, New York 19, New York 1290 Avenue of the Americas, New York 19, New York 1290 Avenue of the Americas, New York 19, New York One North LaSalle Street, Chicago 2, Illinois

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ARIZONA CORPORATION COMMISSION INCORPORATION DIVISION

PILING FEE \$25.00

OFFICERS NAME STREET CITY-STATE CITY-STATE CITY-STATE STREET CITY-STATE	NAME OF CORPORAT ADDRESS 1290	Avenue of the American	INC	
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FAIRBANKS MORSE INC COMPARATIVE BALANCE SHEET DECEMBER 31, 1965

	December 31,	December 31, 1965
ASSETS Cash Notes and accounts receivable (net) Inventories Investments	\$ 839,505 18,969,896 26,907,432 7,680,463	\$ 894,639 18,017,307 28,369,523 8,187,451
Buildings & other depreciable property (net) Land Other assets	18,227,276 510,985 589,125	17,986,384 504,485 621,242
	\$ 73,724,682	\$ 74,581,031
LIABILITIES AND CAPITAL Accounts payable	\$ 14,030,484	\$ 16,976,394
Notes payable & current maturities of long-term debt	3,902,33 ⁴ 5,422,387	3,742,668 5,846,562
Reserve for plant consolidation, rehabilitation, etc. Debenture bonds payable	1,319,879 17,723,000	701,929 16,444,000
Capital Stock: Common Capital surplus	1,000 3,311,656 28,013,942	1,000 3,311,656 WH,560,982
Earned surplus	\$ 73,724,682	AFR 18 1906 OM.
		APR 18 BOOM. ARIZUMA CORP. COM. INCORPORATING DIV.

FAIRBANKS MORSE INC

OFFICERS AND DIRECTORS

George A. Strichman William D. Ford

David I. Margolis James T. Devaney Donald E. O'Keefe William S. Schwab Dana W. Hayward

Robert E. Whiteley

James T. Devaney William D. Ford George A. Strichman President Vice President and Secretary Treasurer Assistant Secretary Assistant Secretary Assistant Secretary Assistant Secretary and Assistant Treasurer

Assistant Secretary and Assistant Treasurer

1290 Avenue of the Amer

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1290 Avenue of the Amer

Director Director Director

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FAIRBANKS MORSE INC

OFFICERS AND DIRECTORS

chman	President	1290 Avenue of the Americas, New York, New York 10019
đ	Vice President and	
	Secretary	1290 Avenue of the Americas, New York, New York 10019
2	Treasurer	1290 Avenue of the Americas, New York, New York 10019
£)	Assistant Secretary	1290 Avenue of the Americas, New York, New York 10019
e	Assistant Secretary	1290 Avenue of the Americas, New York, New York 10019
wab	Assistant Secretary	One North LaSalle Street, Chicago 2, Illinois
ď	Assistant Secretary and	
	Assistant Treasurer	1290 Avenue of the Americas, New York, New York 10019
eley	Assistant Secretary and	*
	Assistant Treasurer	1290 Avenue of the Americas, New York, New York 10019
v	Director	1290 Avenue of the Americas, New York, New York 10019
5	Director	1290 Avenue of the Americas, New York, New York 10019
imen	Director	1290 Avenue of the Americas, New York, New York 10019
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